OVERVIEW AND SCRUTINY COMMITTEE

3 SEPTEMBER 2014

PROGRAMME FOR SCRUTINY

REPORT OF HEAD OF DEMOCRATIC SERVICES

1. <u>Purpose</u>

To consider and set the overall programme and timetable for scrutiny activity for the forthcoming year.

2. Action required

The Committee is asked to:

- (a) note the items scheduled on the work programme for the Overview and Scrutiny Committee;
- (b) note that the meeting originally scheduled to take place on Wednesday 5 November has now been moved to Wednesday 12 November 2014 at 2.00 pm;
- (c) to note that the three Scrutiny Review Panels for 2014/15 be put temporarily on hold;
- (d) to note that the Chair of the Nottingham City Children's Safeguarding Board will be attending this Committee on 7 January 2014 to provide an update on the outcome and action taken since the OfSTED report was published in May 2014;
- (e) to agree that, for the following Overview and Scrutiny Committee meetings, the Scrutiny Review Panel chairs will chair (subject to availability) the main committee meeting and be involved in discussions of how the topics will be presented at the chairs briefing, as well as summarising the key points at the main committee meeting, forming a conclusion and formulating recommendations.
 - 8 October 2014 Probation Reforms Councillor Gul Khan to chair
 - 12 November 2014 From "good to great" Councillor Carole Jones to chair
 - 3 December 2014 Nottingham Growth Plan Councillor Glyn Jenkins to chair

3. Background information

3.1 One of the main roles of the Overview and Scrutiny Committee is setting, managing and co-ordinating the overall programme of scrutiny work. This includes:

- mapping out an initial programme for scrutiny at the start of the municipal year
- monitoring progress against the programme throughout the year, and making amendments as required
- evaluating the impact of scrutiny activity and using lessons learnt to inform future decisions about scrutiny activity.
- 3.2 At this meeting, councillors are asked to note that the reason for temporary suspension of the three Scrutiny Review Panels is due to changes in the Scrutiny Team which will impact on the capacity to deliver these panels in the short term.
- 3.3 As a development opportunity for the Scrutiny Review Panel chairs and due to the fact that it is unlikely that any review panels will take place before the end of this year (2014), it is proposed that they take responsibility for chairing the main committee for a single meeting. This includes all the preparations and discussions prior at the chairs briefing, as well as being supported and mentored by Councillor Parbutt (and the scrutiny team), on best practice how to draw together key points, a conclusion and any recommendations.
- 3.4 In setting the programme for scrutiny activity, the Committee should aim for an outcome-focused work programme that has clear priorities and is matched against the resources available to deliver the programme. It is intended to hold reviews in single session meetings with topics that lend themselves to this style of review.

Commissioning scrutiny reviews

- 3.5 Delivery of the programme will primarily be through the commissioning of time-limited (2 to 3 meetings maximum) review panels to carry out reviews into specific, focused topics. All reviews must have the potential to make a positive impact on improving the wellbeing of local communities and people who live and/or work in Nottingham; and to ensure resources are used to their full potential, reviews must have a clear and tight focus and be set a realistic but challenging timetable for their completion.
- 3.6 In setting the programme of scrutiny reviews, it is important that the programme has flexibility to incorporate unplanned scrutiny work requested in-year. However, the Committee will only be able to schedule unplanned work after it has reassessed priorities across the scrutiny programme and considered the impact on existing reviews of the diversion of resources. When the Committee monitors the overall programme for scrutiny at each meeting there will be opportunity to do this.
- 3.7 The Committee has already been provided with background information on potential scrutiny review items which were discussed at the meeting

held on 5 March 2014. The scopes, chair and memberships will need to be agreed for these at forthcoming meetings.

- 3.8 When establishing a review panel, the Committee needs to decide on:
 - a clear and tight remit for the review
 - a timescale within which the review should be carried out
 - size of review panel, including whether any co-opted members should be involved
 - chair of the review panel (to be appointed from the pool of five scrutiny chairs)

and should have regard to the need over the year to engage as many councillors as possible in the scrutiny process.

Schedule of 'overview' items

3.9 The Committee also needs to agree a schedule of 'overview' items to come to future Overview and Scrutiny Committee meetings which is shown at Appendix 1. At each meeting, the Committee will look in-depth at one key strategic issue. In addition to providing an opportunity for scrutiny of strategic issues, this approach will support Committee members in having an overview of key current issues affecting Nottingham to inform work programming decisions.

Policy briefings

3.10 Through the process of developing the programme for scrutiny, the Committee may identify issues which call for a policy briefing. The purpose of these briefings is to inform councillors about a current key issue or to prepare councillors for review work that has been commissioned. These informal briefings will not be occasions for scrutiny to be carried out, although they may result in a suggestion for a new scrutiny topic, which would need to be considered by this Committee against the current programme for scrutiny and available resource. Policy briefings will not form part of the Overview and Scrutiny Committee's agenda but will be held separately and be open to all councillors to attend.

Monitoring programme for scrutiny

3.11 On an ongoing basis the Committee will be responsible for managing and co-ordinating the programme for scrutiny and assessing the impact of scrutiny activity. At all future meetings the Committee will monitor the progress of the programme, making amendments as appropriate.

4. List of attached information

The following information can be found in the appendices to this report:

Appendix 1 - Overview and Scrutiny Committee agenda
Appendix 2 - Policy Briefing sessions
Appendix 3 - SRP topics for 2014/15
Appendix 4 - Status of SRP topics for 2013/14
Appendix 5 - Long-list of potential future SRP topics

- 5. <u>Background papers, other than published works or those</u> <u>disclosing exempt or confidential information</u> None
- 6. <u>Published documents referred to in compiling this report</u> None
- 7. <u>Wards affected</u> Citywide

8. <u>Contact information</u>

| Contact Colleagues | |
|---|------------------------------|
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| | |

The feasibility criteria includes:

| Decision making | Is it a topic/key decision which requires | Yes – include. |
|--------------------------------|---|---|
| and being a critical friend | consultation with Overview and Scrutiny prior to the decision being taken. | No – apply other criteria and consider |
| | <u></u> | removing |
| Public Interest | Is the topic still relevant in terms of it still | Yes – apply other |
| and relevance | being an issue for citizens, partners or the council in terms of performance, | criteria and consider inclusion |
| | delivery or cancellation of services? | No – apply other |
| | | criteria and consider removing |
| Ability to change | Can the Committee actively influence the | Yes – apply other |
| or influence | council or its partners to accept | criteria and consider |
| | recommendations and ensure positive outcomes for citizens and therefore be | inclusion No – apply other |
| | able to demonstrate the value and impact | criteria and consider |
| | that scrutiny can have? | removing |
| Range and scope of impact | Is this a large topic area impacting on significant areas of the population and the council's partners <u>or significant</u> impact on minority groups. | Yes – apply other criteria and consider inclusion No – apply other |
| | Is there interest from partners and colleagues to undertake and support this | criteria and consider removing |
| | review and will it be beneficial? | |
| Avoidance of | Is this topic area very similar to one | Yes – consider |
| duplication of effort | already being scrutinised in another arena or has it already been investigated | involvement in the existing activity or |
| GIUIL | in the recent past? | consider removing |
| | | No – apply other criteria and consider inclusion. |

Overview and Scrutiny Committee agenda - List of topics for 'overview' items

Below is a list of 'overview' items (based on background research and intended to encompass the broad remit of Overview and Scrutiny) to be included on the agendas for meetings of the Overview and Scrutiny Committee for 2014/15. It is intended that the Committee will consider one strategic overview item at each of its meetings. Agreed items will be scheduled depending upon timeliness for the item and availability of contributors. The following items are all subject to final confirmation.

| Date of meeting | Focus | |
|-------------------------------------|---|--|
| 8 October 2014 at 2.00 pm confirmed | Probation Reforms How will the newly established probation service in | |
| | Nottingham mitigate the risks associated with its | |
| | transformation and what do these changes mean for the Council? | |
| 5 November 2014 Date changed | From "Good to great" – changing the Council's operating model – the realignment of council services: | |
| Date enanged | (i) Delivery of new city vision | |
| | (ii) Enablers of transformation | |
| | (iii) Business enablers | |
| | What is the focus for restructure and how are public services being realigned to deliver more customer focused services | |
| | and how will this improve services to citizens? | |
| 3 December 2014 | Nottingham Growth Plan – progress in meeting targets to | |
| Update from | tackle youth unemployment in the City, Jobs Fund and | |
| previous year Confirmed | Apprenticeships (last attended 2 October 2013) | |
| Commed | | |
| | | |
| 7 January 2015 | Nottingham City Safeguarding Children Board (NCSCB) | |
| confirmed | Annual Report 2012 – 13 and progress on actions following | |
| | the publication of the OfSTED report in May 2014. | |
| 4 February 2015 | Citizen First/Customer Access Programme | |
| Moved from 7 Jan | Implementation – progress and what difference is this making | |
| 2015 | to citizens? | |
| 4 March 2015 | (last attended 8 January 2014) | |
| 8 April 2015 | TO BE DETERMINED | |
| | | |

List of potential policy briefings

Below is a list of potential topics for policy briefings that have been put forward by councillors to date. The Committee will need to identify any topics to be put forward as ideas for potential policy briefing sessions at this stage – this process can be ongoing throughout the year.

| Date | Торіс | Comments |
|------|-----------------------------------|----------|
| TBA | Individual Electoral Registration | |

Appendix 3

Potential Scrutiny Review Topics 2014/15

*Please note that due to capacity issues in the Scrutiny team these reviews are being temporarily suspended.

| | Торіс | Comments |
|---|---|---|
| 1 | A review of commissioning and procurement as a way of promoting equality for potential inclusion in the 2014/15 | Status – suspended Proposed at OSC Feb 2014 by Imogeen Denton referred by EFC Review the procurement strategy and ask how equality measures are included Scope being drafted |
| 2 | Impact of the Children and Education Act | Status – suspended |
| 3 | NOTTINGHAM CITIZEN'S SURVEY The results of the Nottingham Citizens' survey carried out in November and December 2013 have recently been published. The following slides show some of the findings of particular relevance to the Council. • Potential areas for better understanding the implications of the Citizens' Survey 2013 | Status - suspended CHAIR: Councillor C A Jones Take a more in depth look at the figures and the correlation between questions Explore the issues around why so many more disabled people expressed dissatisfaction with the Council |

<u>Appendix 4</u>

Review of status of Scrutiny Review Panels 2013/14

| Date and Time | Торіс | Chair | Lead Officer |
|---|--|--|--|
| Wednesday 2 April 2014 at 2.00 pm Review temporarily suspended by OSC at July 2014 meeting | Exploring the implications of the changing educational landscape Part 2 (final meeting) | /Membership Glyn Jenkins (chair) Choudhry Sally Longford Thulani Molife Eileen Morley | Jane Garrard/Angelika Kaufhold |
| | | | |
| 23 September 2013 – completed | Tackling anti-social behaviour caused by irresponsible dog owners report of the Anti-social behaviour of irresponsible dog owners - Review Panel | Mohammed Ibrahim (Chair) Glyn Jenkins Gul Khan | Status: review report published |
| Friday 25 October - completed | Ash die back – to review the council's response to the prevalence of ash die back and what methods of monitoring and action are taking place. | Glyn Jenkins (Chair) Gul Khan Mohammed Ibrahim Roger Steel | Status: review report published |
| Monday 11 November 2013 - completed | What is the Council doing to monitor and if applicable tackle parking congestion around educational establishments? | Brian Parbutt (chair) Glyn Jenkins Roger Steel | Status: review report published |
| Thursday 28 November 2013 2.00 pm - completed | How effective is the action being taken by the Council to communicate and enforce its policies relating to wheelie bins on pavements? | Azad Choudhury (Chair) Mohammed Ibrahim Glyn Jenkins Sally Longford Toby Neal | Status: review report published |
| Friday 13 December 2013 at 3.00 pm Monday 20 January 2014 at 2.00 pm | Gully Cleaning – since the implementation of the 3 Cities Good Practice Guide for gulley cleansing in 2012/13, how effective is this proving and how are customer's expectations being managed? | Glyn Jenkins (chair) Mohammed Ibrahim Gul Khan Brian Parbutt Roger Steel | Status: response to recommendations received 29 May 2014 |
| Wednesday 22 January 2014 at | Is the funding available for tree management and | Brian Parbutt (Chair) Glyn Jenkins | Status: Report published |

| 2.00 pm | maintenance being used in the most efficient and effective way possible? How is the Council managing the problems caused by tree roots, in particular damage to pavements/ roads? | Anne Peach Roger Steel | |
|--------------------------------------|--|---|---------------------------|
| Monday 3 February 2014 at 2.00 pm | How are the Council and its partners managing responsibilities for the management and upkeep of local public waterways? | Azad Choudhry (chair) Glyn Jenkins Neghat Khan Sally Longford | Status : report published |
| Wednesday 7 May 2014 at 2.00 pm | Allotments | Mohammed Ibrahim (chair) Glyn Jenkins Anne Peach Roger Steel | Status : report published |

2014/15 Scrutiny Review Panels – long-list of possible future items

HOUSING IN THE CITY

How is the Council addressing the issue of creating family housing and social/affordable housing Given the census data showing families moving out of city to find suitable family housing?

COMMERCIALISM

With significant budgetary pressures expected for local government until 2019/20 how can Nottingham City Council engender a 'commercial culture' to help manage these pressures? How can we maximise the benefits of grants/charitable funding for the city?

DEMOGRAPHIC CHANGES,

Trends and Challenges in Nottingham City – Understanding our changing population and potential implications to service delivery.

Need to explore the changes in demography in Nottingham and how this will impact on : The ageing population; Council services; Health Services etc.

FE COLLEGES - How far is Nottingham City Council supporting Nottingham's Further Education (FE) colleges in order to equip young people with the right skills for local employment?

IT - How is the Council ensuring its IT infrastructure is fit for purpose and meets the requirements of citizens, colleagues and councillors?

TOURISM – what is the Council doing to make Nottingham a tourist destination of choice and how does it know what citizens and tourists want?

STAFF ENGAGEMENT – how can the councillors be sure that colleagues are fully engaged with changes in work practices (commercialism) and need for leaner cost efficient services and structural changes (Good to Great). How are staff morale being measured and their views being sought? When was the last staff questionnaire and when is the next one due? What lessons have been learnt? Are these changes and austerity measures impacting on staff retention?

FIXED ODDS GAMBLING – a recent article in the Nottingham Post highlighted research carried out by the Campaign for Fairer Gambling, gamblers in Nottingham spent £40,896,139 on the machines. Nottingham is amongst the 55 most deprived English boroughs which lost £470m on the gaming machines last year, against £231m in the 115 most affluent areas in the country.

CREDIT UNIONS - An effective way of addressing citizen's increasing use of pay day lenders?